Unlock the Knowledge **Job Costing Secrets Revealed**

Brought to you by:









Presented by:

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Advanced Certified QuickBooks ProAdvisor Founding Partner



Objectives

- > How to get true job costing
- Manage your jobs for maximum profit
- How Intuit QuickBooks Enterprise Solutions can help you better manage your business

Job Costing Basics

- For the Construction Industry
- > Other Industries
 - **≻**Wholesale
 - Manufacturing
 - ➤ Non Profit

Job Costing Basics

- > Better Project Management
- Payroll
- Job Analysis
- > Special Issues
- New QuickBooks Enterprise V-23

Understanding the Profit Cycle



Don't Wait Until the End of The Job to Analysis

The Profit Cycle

Estimate/Plan

- **▶** I love the Profit Cycle
 - ➤I was 1st introduced to the Profit Cycle as an Intuit Master Builder ProAdvisor
 - It was originally drawn on a napkin in a restaurant by Omware's Dan Smith, the Original developer of Master Builder, Now Sage 100.
 - ➤ Although Dan was referring to a Construction Company when he wrote this on the napkin
- Change Estimating to Planning and it is relevant to all industries. When an estimator in a contractor's office estimates, they plan the job. Build the job in their estimating program.

The Profit Cycle

Production

- We all have to Produce or the money does not come in the door and we account in some form even if it just for the IRS.
- ➤ But if our accounting systems produces timely relevant and reliable information, then we can Analysis.
 - ➤ Did our Estimator/Planner make a mistake. Did they leave out a cost in the estimate. What's our inventory turnover. Does our inventory sat to long on the self depleting our Cash Flow. Is this department or crews production down, Why? Are we marking our products up enough to reach the breakeven point and generate a profit. What is Break Even? We are not making money, how do correct, Increase Sales, Increase Price or Reduce our cost of sales or expense.

The Profit Cycle

- Accounting Your bookkeeper/accountant should reconcile the financials however many small business bookkeepers/accountants wear many hats. They are constantly interrupted and we all make mistakes. The owner/manager/project manager should analysis for errors.
- ➤ Use POs as much as possible, the accounting department should not have to job cost or determine if inventory was received when they get an invoice from the vendor.
- Don't wait until the end of the job to Analysis.

Job Costing Steps

For Construction

- Create a Job
- Create an Estimate
- Code all direct Cost using a two-sided Item (Your cost code) pointing to a Cost of Goods Sold Account (Job Cost in QuickBooks)

Item or Expense

QuickBooks users items

- For Jobs Use Items
- For Overhead use Expense
- ➤ Items give you the Ability to Compare Estimated Cost to Actual Cost
 - > You Job Cost outside your income statement
 - ➤ Provide Detail Job Cost through Items not the Chart of Accounts

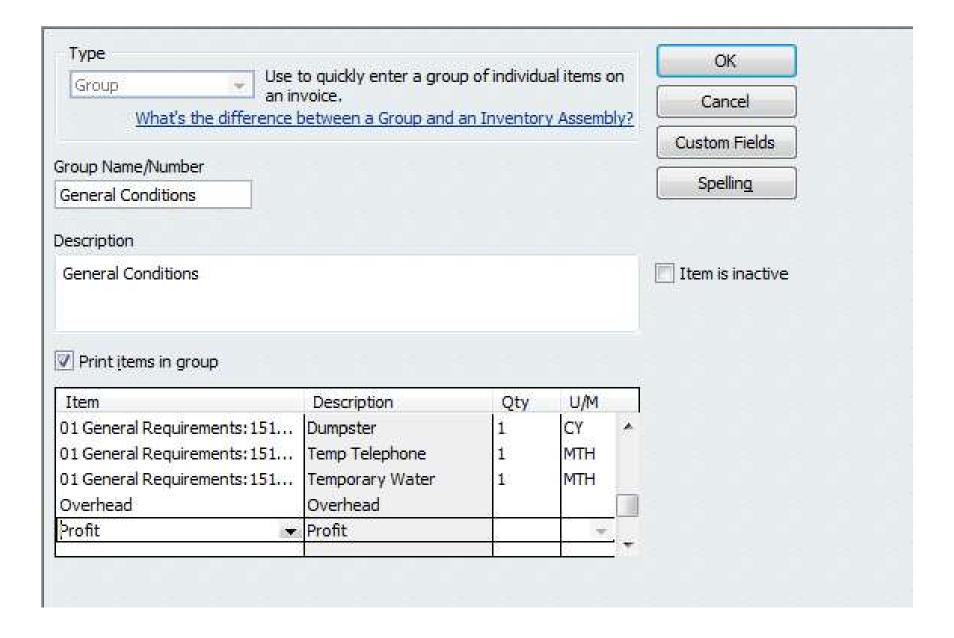
Items = Cost Codes

 Items are Cost Codes in QuickBooks. Spend Time Developing Your Item or Cost Code List. Contractors have the CSI Cost Codes (Construction Specification Institute) NARI (National Association of Remodelers Institute) The NAHB (National Association of Home Builders) Develop your own. If you are an HVAC contractor you probably don't need the cost codes for finishes, but you will need General Conditions or General Requirements. Talk to the Estimator when setting up your cost codes

Estimates, Change Orders & Invoicing

- Estimates are the Key to Job Costing
- Improves Accuracy of QuickBooks Files
- Reduces duplication of entries and mis-posting
- Estimates allow for job tracking and helps create you create your over/under billing reports.
- Track contracts for both your customer and your vendors
- Use Estimate as a Budget
- Not for Profits can track grants, or agencies.

QuickBooks Estimating



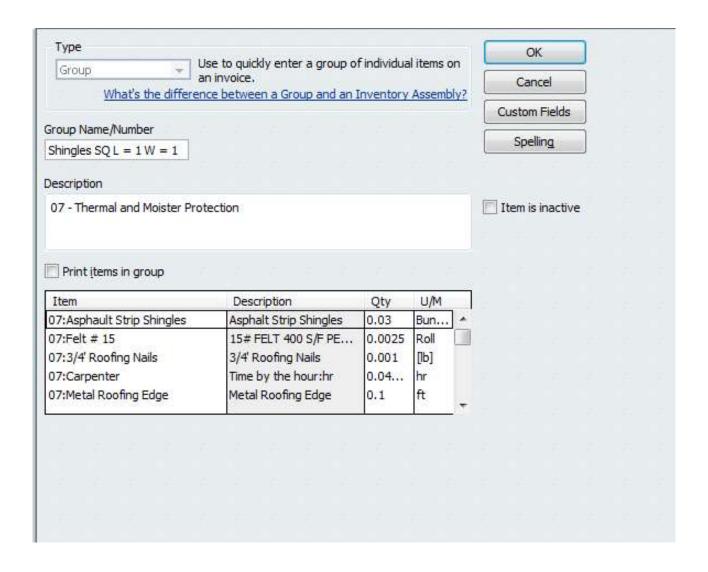
Estimating in QuickBooks Enterprise

- There are Experts that will tell you that QuickBooks does not have an Estimating Program that the Estimate in QuickBooks is a Job Budget.
- You can create some complex Estimating Task in QuickBooks

Example

- Our contractor installs Singles. We determine what it takes to install 1 SQ Ft of Shingles, These items are from our item list and we can add a new item on this screen – Note we have our carpenter is take .04 hours to install a SQ ft of Shingles. Determine how your estimator estimates. QuickBooks Enterprise needs to be set up to work for your company.
- Review the estimate Set up items based on the estimate or summarize items based on the needs.

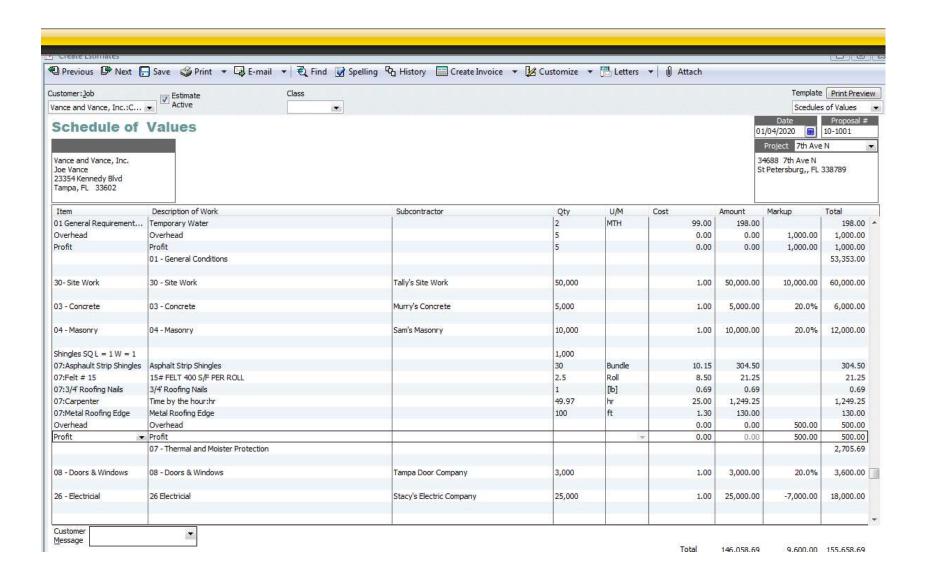
Group Item



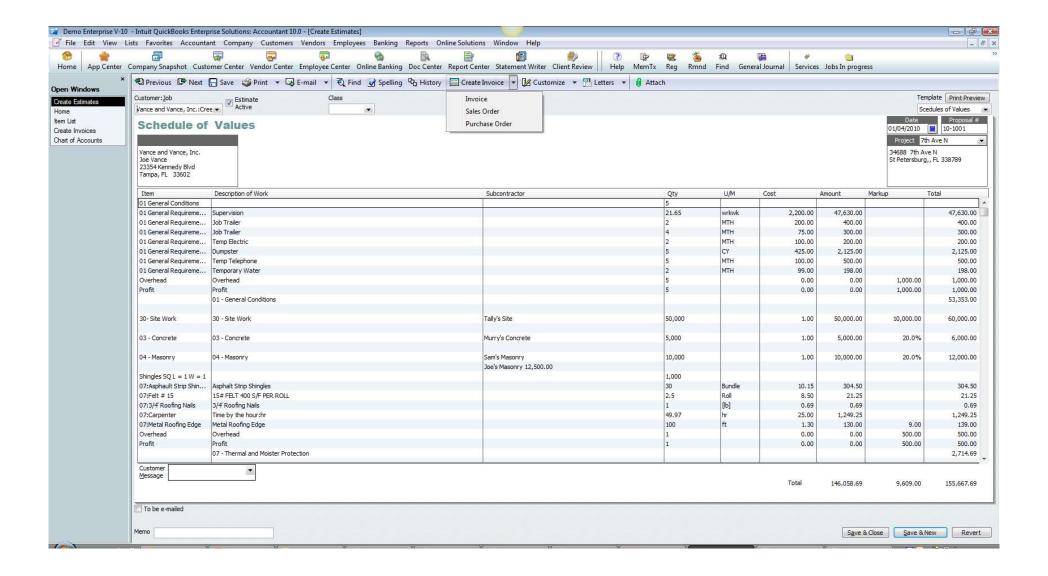
Items = Cost Codes

- Note we have added in General Conditions
- We have added in our Subcontractor -
- We are going to install the Shingles our selves we have used our group Shingles per Square Ft Note: Our Carpenter we will code his payroll to this items -
- I am told that some contractors front load their Schedule of Values.
- The Customers is holding 10% Retainage, and they know that final payment is probably going to be delayed. It's standard industry practice.
- When you do this do it in the Mark up column. Our over/under billings report is going to reflect this.
 Overbilling. We want true numbers for accounting don't take cash out before you earn it.

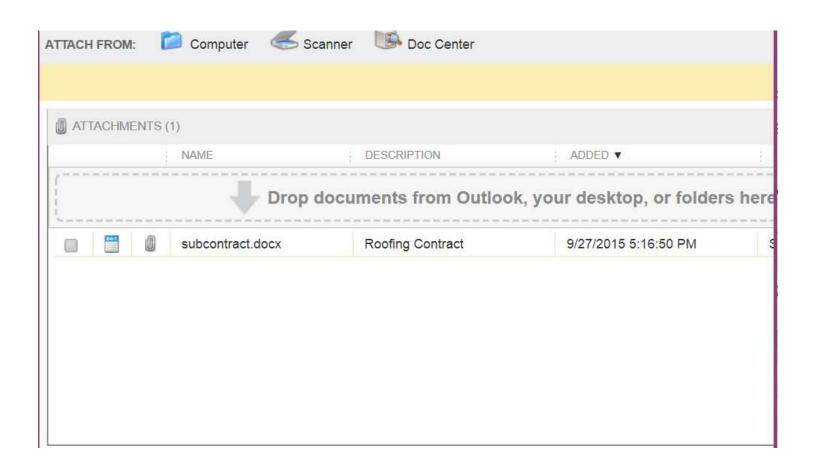
Estimate Form in QuickBooks



Document Management

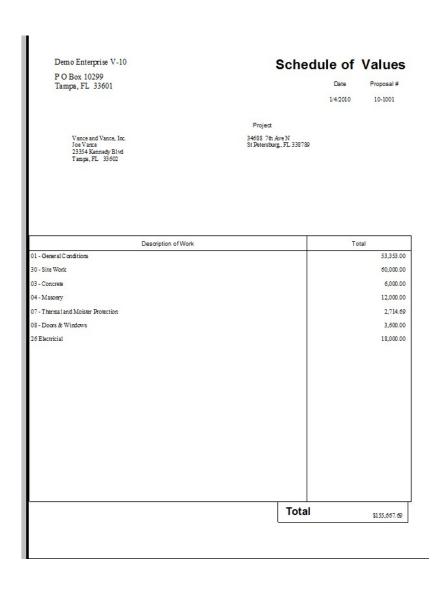


Scan Proposals-Estimates - Contracts



Create Proposal or Schedule of Values

We have modified the Estimate Form so we have a Schedule of Values



AIA Form

CONTINUATION SHEET

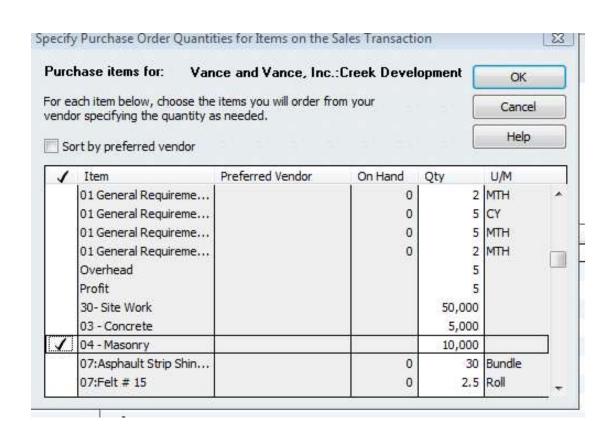
Page 2 of 2 Pages.

PROJECT:

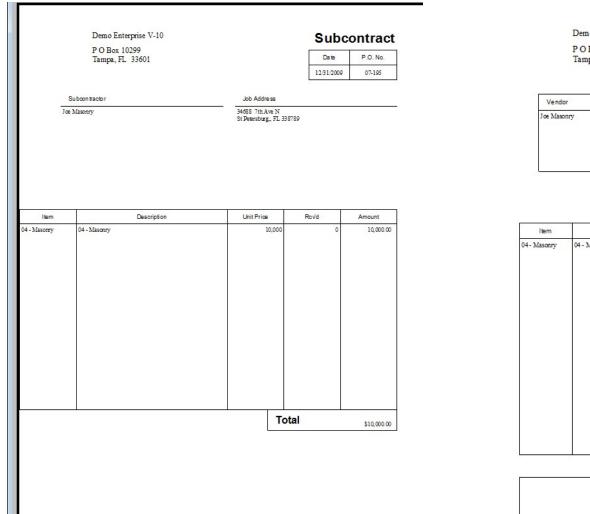
APPLICATION NAMER
APPLICATION DATE
PERIOD TO:
PROJECT NO.

A	8	C	0	- 6	F	G	in-	H		
tem	Description of Work	Scheduled	Work Co	mpleted	Materials	Total	1 %	Balance	Retainage	
No.		Value	From Previous Application (D + E)	This Period	Presently Stored (Not in D or E)	Completed And Stored To Date (D + E + F)	(QC)	To Finish (C - G)		
1						\$.		\$	5	
2						\$ -		\$.	5 -	
3						\$	1	5	5 .	
4						\$.		\$	\$	
5						\$.		5 .	\$.	
6						\$.	1 1	\$	\$	
7.						\$		5	5 -	
8						\$.		5	5	
9						\$.		\$.	\$.	
10						\$.		\$ -	\$ -	
11						\$		\$	\$	
12						\$.		\$.	\$.	
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24						\$.		\$.	5 .	
SUBT	OTALS PAGE 2	5 .	\$ -	5	s -	\$ -		\$.	5 .	

Create Purchase Orders for Material and Subcontracts



Subcontract/Purchase Order



Demo Enterprise V-10 P O Box 10299 Tampa, FL 33601

Purchase Order

Date P.O. No. 12/31/2009 07-195

Vendor			
Joe Masonry			

Ship To	
34688 7th Ave N	
St Petersburg FL 338789	

Item	Description	Qty	UM	Rate	Amount
4- Masonry	04 - Masonry	10,000		100	10,000.00
	·		Total		\$10,000.0

Open Purchase Orders by Job

Demo Company - V-18 Open Purchase Orders by Job

All Transactions

	Date	Deliv Date	Num	Source Name	! Item	Qty :	Rcv'd	U/M Cost Price	Amount	Open Balance
	Douglas Enterp	rises Inc.								
	The Ultimate	Pet Resort								
	10/31/2017	12/15/2017	6	AAA Trailer Rental	01 General Requirements:15	12	0	200.00	2,400.00	2,400.00 ◀
	01/05/2018	02/05/2018	5	Tally's Site Work	30- Site Work:02 - Paving Su	1	0.1	25,000.00	25,000.00	22,500.00
	01/10/2018	03/06/2018	3	Dumpster Supplier	01 General Requirements:15	1	0	425.00	425.00	425.00
	01/10/2018	01/20/2018	4	Tally's Site Work	30- Site Work:02 - Excavatio	1	0	25,000.00	25,000.00	25,000.00
	02/01/2018	03/10/2018	1	Tally's Site Work	30- Site Work:02 - Excavatio	1	0	25,000.00	25,000.00	25,000.00
	02/01/2018	04/15/2018	7	Murry's Concrete	03 - Concrete:03 - Concrete	1	0.5	2,125.00	2,125.00	1,062.50
	Total The Ultim	ate Pet Resort				17	0.6	_	79,950.00	76,387.50
129	Total Douglas Ent	erprises Inc.				17	0.6		79,950.00	76,387.50
TO	TAL					17	0.6		79,950.00	76,387.50

Committed Cost Report

kellkerörr	SouthWater	Non-	Chantily Receive	(Quantity	Arout 2	Committed Cost &
07-195	Joe's Missonry	64 - Masonry	10000	0	10,000.00	10,000.00
07-156	Tally's Site Work	35-Sibe Work	50000	5000	50,000,00	45,000.00
07-197	murry's Constelle	69 - Concrete	5000		5,000,00	5,600.00
07-198	Tampa Soor Company	08 - Down & Window	5 3000	0	1.000.00	1,000.00
07-199	Study's Diedricial Company	26-Electrical	25000	0	25,000,00	25,000.00
					93,000.00	10,000.00
W.					91,000.00	88,000.00
					93,000.00	88,000 00

Committed cost—With rising material prices and labor shortages, construction firms face financial exposure when suppliers and subcontractors are not yet committed contractually—particularly on longer-duration projects. It is imperative for your firm to track uncommitted costs to increase the proportion of committed costs where possible and, where necessary, to incorporate factors such as price escalation and contingent cost terms into their committed costs in order to limit financial exposure.

Standard Report in Enterprise Committed Cost

8:10 AM	Demo Company - V-18														
11/04/17	Committed Costs by Job														
					l Transactions										
			Est. Cost	Act. Cost	Committed Costs	Unpaid Wages	Total Cost	Remaining Cost							
	01- Roofing Job	•	5,136.45 4	3,592.50	0.00	1,000.00	4,592.50	543.95							
	▼ Douglas Enterprises Inc.														
	The Ultimate Pet Resort		501,891.25	31,295.63	76,387.50	4,400.00	112,083.13	389,808.12							
	Total Douglas Enterprises I		501,891.25	31,295.63	76,387.50	4,400.00	112,083.13	389,808.12							
	Smith Residence		7,024.35	7,024.35	0.00	0.00	7,024.35	0.00							
	Smith, Henry	▼ Smith, Henry													
	Job 1		2,332.96	0.00	0.00	0.00	0.00	2,332.96							
	Total Smith, Henry		2,332.96	0.00	0.00	0.00	0.00	2,332.96							
	▼ Tampa General Contrator														
	Job # 10569		36,589.44	30,699.50	0.00	0.00	30,699.50	5,889.94							
	Total Tampa General Contr		36,589.44	30,699.50	0.00	0.00	30,699.50	5,889.94							
	TOTAL		552,974.45	72,611.98	76,387.50	5,400.00	154,399.48	398,574.97							

Billings in Excess of Cost & Cost in Excess of Billings Over/Under Billings - QODBC

Columns Total only	s ∞ 8			
# # # # # # # # # # # # # # # # # # #	Demo	Enterprise V-10)	
	Job Estimates	vs Actuals	Summary	
		Transactions	outilities y	
	♦ Est. Cost ♦	Act. Cost	♦ Est. Revenue ♦	Act. Revenue ⋄
Douglas Enterprises Inc.				
The Ultimate Pet Resort	242,609.40	8,987.10	270,071.43	9,501.02
Total Douglas Enterprises Inc.	242,609.40	8,987.10	270,071.43	9,501.02
Georgia Ave Apartments				
Bldg 2	21,767.48	0.00	32,727.64	0.00
Bldg 1	54,619.48	5,150.00	68,019.74	7,600.25
Total Georgia Ave Apartments	76,386.96	5,150.00	100,747.38	7,600.25
Vance and Vance, Inc.				
Creek Development	153,558.69	5,000.00	166,717.69	0.00
Total Vance and Vance, Inc.	<u>153,558.69</u>	_5,000.00	166,717.69	0.00

Job Estimates vs Actuals Reports gives us the information for our Over/Under Billing Report - This is an example, of a report you are producing in Excel from QuickBooks Data

Billings in Excess of Cost &
Cost in Excess of Billings
Over/Under Billings –WIP Report
Available QuickBooks Enterprise
Call us and we will provide you the qvr for this report. Does require file setup.

:55 AM

Demo Company - V-15 Job Work in Progress (WIP) Summary

All Transactions

			OUTSELD DESCRIPTIONS OF THE				
-	Est. Cost	Act. Cost	(%) Complete	Est. Revenue	Earned Revenue	Act. Revenue	(\$) Diff.
▼ Douglas Enterprises Inc.							
The Ultimate Pet Resort	501,891.25 ◀	3,795.63	0.76%	585,616.48	4,450.69	20,697.25	-16,246.56
Total Douglas Enterprises	501,891.25	3,795.63	0.76%	585,616.48	4,450.69	20,697.25	-16,246.56
TOTAL	501,891.25	3,795.63	0.76%	585,616.48	4,450.69	20,697.25	-16,246.56
	V				(26-

Billings in Excess of Cost & Cost in Excess of Billings Over/Under Billings –WIP Report Advanced Reporting We Recommend.

Customer	Contract	EstimatedCost	ActualCost	Percentage	EarnedRevenue	ActualRevenue	OverBillings	UnderBilli
01- Roofing Job	6,839.04	5,136.45	3,592.50	69.94%	4,783.31	0.00	-	4,783.31
Douglas Enterprises Inc.:The Ultimate Pet Resort	576,101.93	514,156.03	29,467.00	5.73%	33,017.21	75,630.44	-42,613.23	-
Total	582,940.97	519,292.48	33,059.50	6.37%	37,111.53	75,630.44	-42,613.23	4,783.31

Selection Status:

Customer.Job Status InProgress Year 2019

Closed Jobs Report - Advanced Reporting.

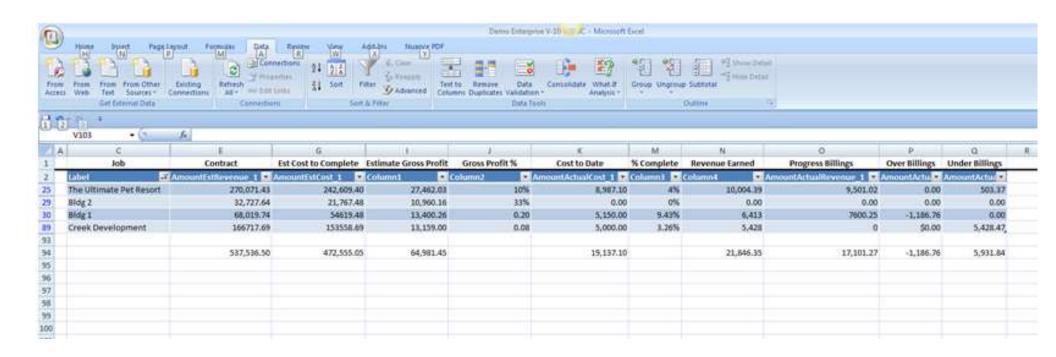
Closed Jobs 2018

Total	44,327.22	30,699.50	13,627.72
Tampa General Contrator:Job #10569	44,327.22	30,699.50	13,627.72
Customer	Act Revenue	Act Cost	Proift/Loss
			囯 XL

Calculations via Excel Using QB Data

				CON	TRACT TO DA	UTE .										
	CONTRACT	*E	डा		EST	EST	COST 8	COSTS	COST 8		REVENUE	PROGRESS	PROGRESS			
JO B8 IN PROGRESS A 8 OF 10/50/2014	AMOUNT	CO 81	T TO		GRO 8 8	0.P.	INCURRED	INCURRED	NCURRED	PERCENT	EARNED	BILLNGS	BILUNG 8	PROGRESS	OVER	UNDER
Job Name	INCL CO'8	COMP	LETE		PROFIT	%	Prior Periods	Current Ferlod	TODATE	COMPLETE	TODATE	Prior Periods	Current Period	BILLING 8	BLLING 8	BILLING 8
The Utilinate Pac Reagit	585,818.48 8 685,818.48 8		Schlash.25 501,891.25		83,725.22 83,725.22			9,795,63 3,795,83	9.7%.69 3,795.63		6,438.8° 4,428.8°		20,687,25 20,897,25			
								Progress Billings					Job Cod			
							WP	20,697					3,796			

Billings in Excess of Cost & Cost in Excess of Billings Over/Under Billings - QODBC



The QODBC Reader is included with QuickBooks Enterprise Solutions

QODBC via Flex Quarters





HOW QODBC INTERFACES WITH QUICKBOOKS (US Version)

TABLE & REPORTS OVERVIEW

<u>LIST TABLES</u>. QuickBooks contains detailed information about customers, vendors, payroll items, classes, etc. These tables can be used for listing reports, or to tie to other activity tables.

TRANSACTION TABLES. These tables represent the nuts and bolts of QuickBooks Accounting, i.e. invoice and invoice detail; bills and bills details, payroll, etc.

INFORMATION TABLES. Generally used for inserting data, information tables help programmers insure the integrity of the data. Quickbooks operating preferences and company information are also part of this group.

<u>VIEW TABLES</u>. These are tables that are custom designed by QODBC to reduce the need for relating multiple tables to get the results you want. For instance, tying sales order and inventory tables together.

ALPHABETICAL LISTING OF ALL TABLES

REPORTS. QODBC gives you the ability to create reports that are replicas of the reports in QuickBooks which you are already familiar with - but with more options. Use these SQL statements to create your own options...

You Can Be A Report Writer

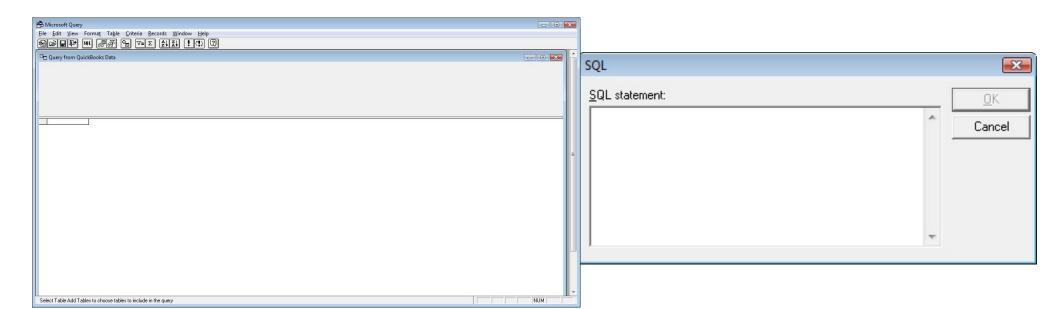




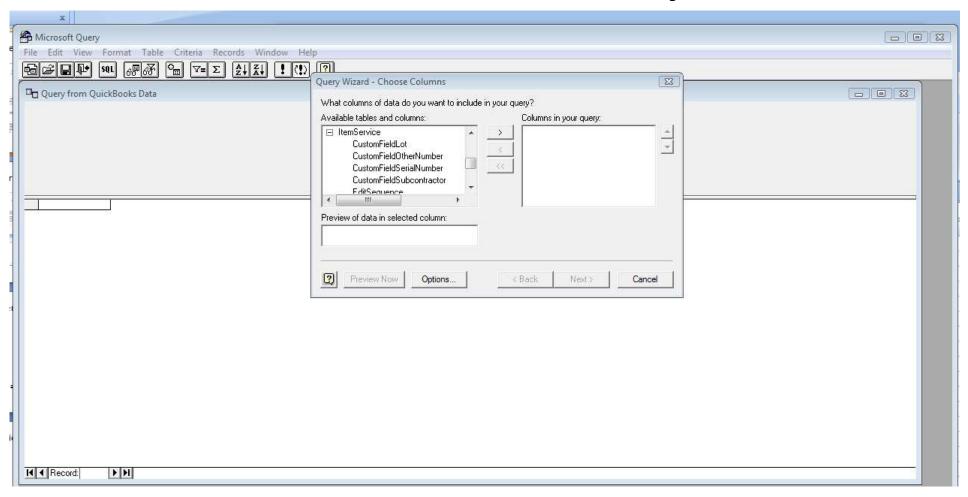
SQL EXAMPLES FOR: Job Estimates Vs Actuals Summary

SQL STATEMENT EXAMPLES

sp_report JobEstimatesVsActualsSummary show AmountEstCost_Title, AmountActualCost_Title, AmountDifferenceCost_Title, AmountEstRevenue_Title, AmountEstRevenue_Title, AmountEstRevenue_Title, Text, Label, AmountEstCost, AmountActualCost, AmountDifferenceCost, AmountEstRevenue, AmountActualRevenue, AmountDifferenceRevenue parameters DateMacro = 'All', SummarizeColumnsBy = TotalOnly'

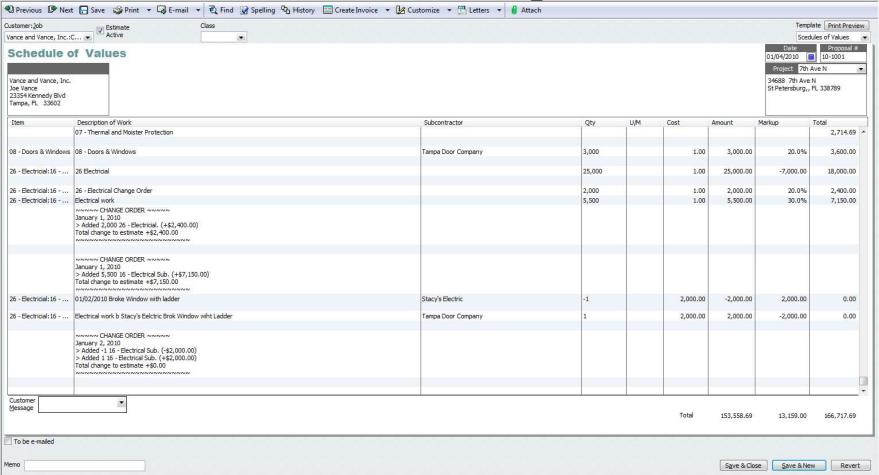


Microsoft Query



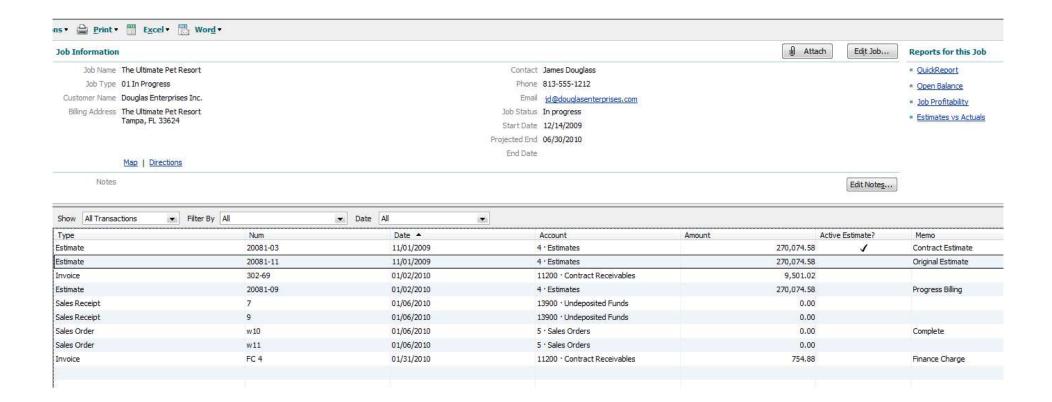
You can get reports based on criteria you select even Custom Fields

Track Your Change Orders

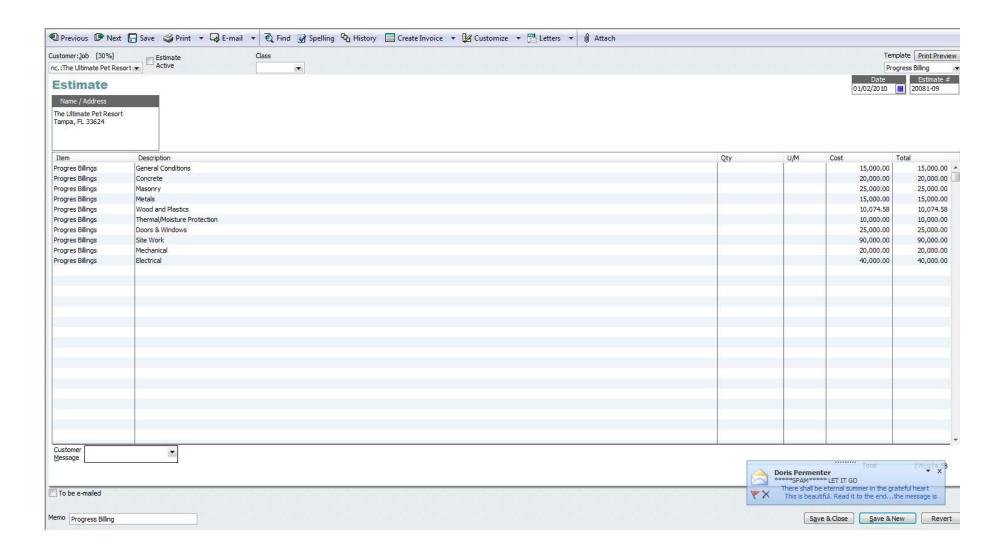


If you are invoicing your change orders with your contract include them in the original estimate. If they are invoiced separately do a separate estimate for them. Be sure and include cost and mark up. Create internal change orders, modify estimate to include current estimated cost to complete. You can have more than on Estimates only Active Estimates appear on Job Cost reports. You can create a Progress Billing Estimate. (make it inactive and invoice your Progress Billings.)

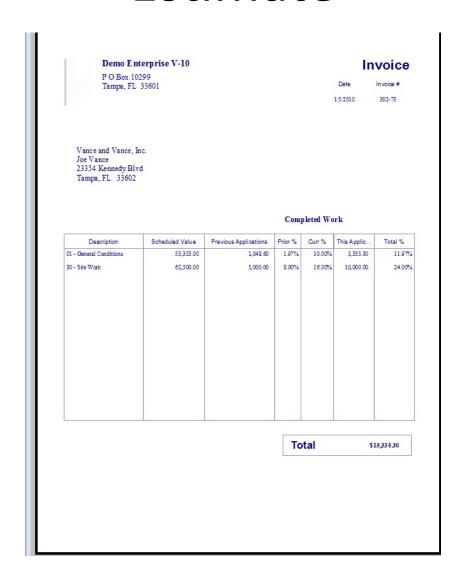
Customer Center - Job



Progress Billing Invoice Inactive Estimate- An Option



Progress Invoice from Cost + Markup Estimate



Classes – Many Theories

- Classes for Cost Type
 - **≻**Labor
 - ➤ Material
 - **≻**Subcontract
 - **Equipment**
 - **≻**Other

Classes for Departments, Locations (Profit Centers)

- Residential
- Commercial

Class for Geographical Areas

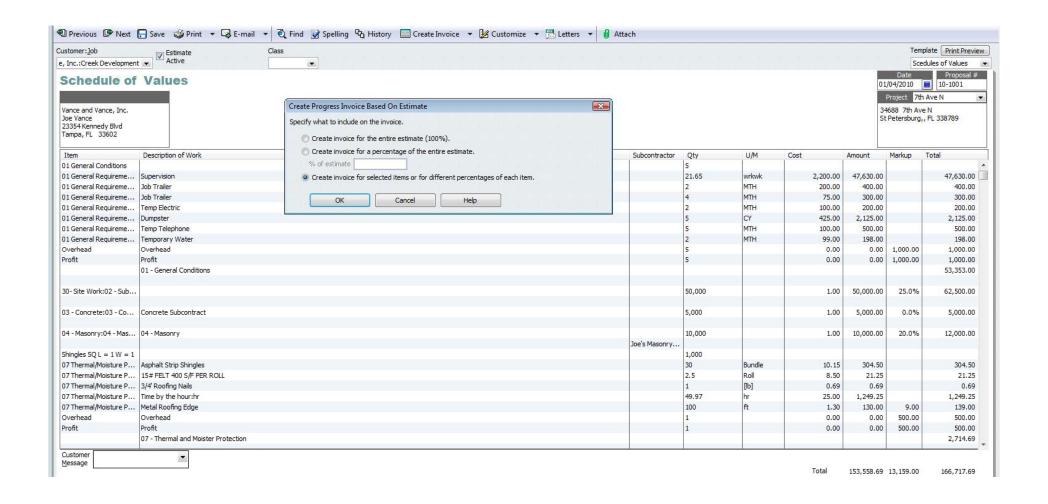
- > Florida
- Georgia
- > Tennessee

Choose your classes carefully

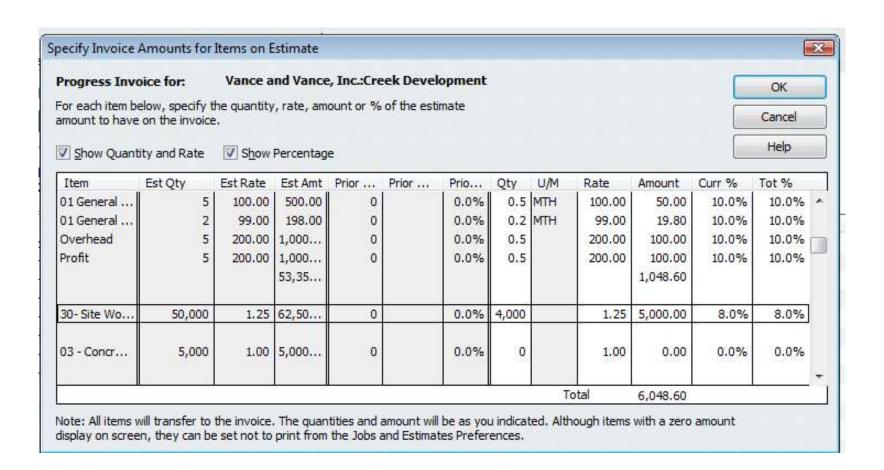
Classes

- What works best for your company?
- What Profit Centers do you want to track?
- You can get an Income Statement by
 - ➤ Job Type
 - Customer Type
 - Custom Fields

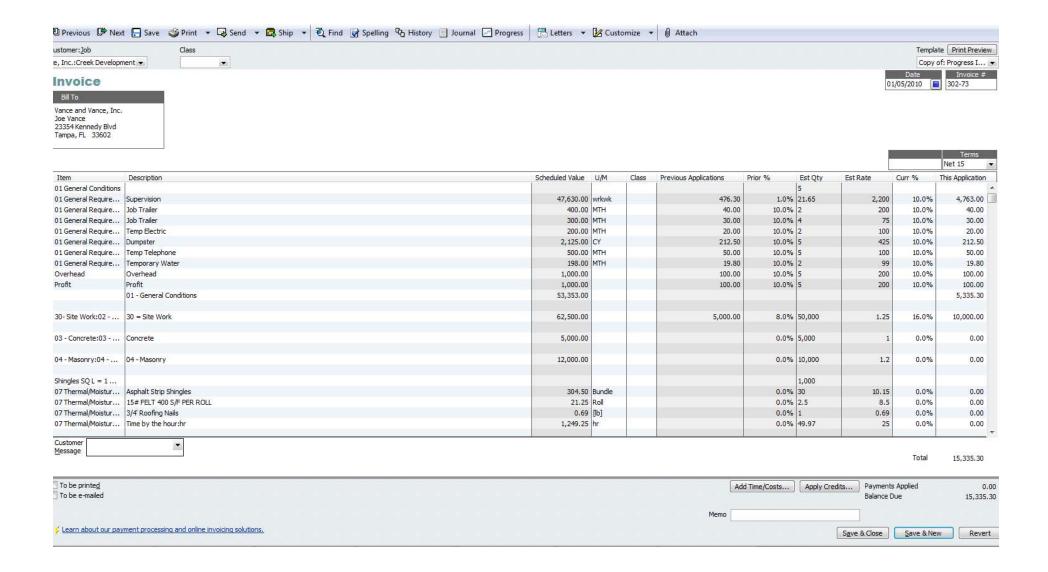
Create Invoice from Estimate



Specify Cost Codes(Items) to Invoice



Invoice from Estimate



Invoice

Demo Enterprise V-10

P O Box 10299 Tampa, FL 33601

Phone # 813-269-0153 Fax # 813-200-3951

Invoice

Date	Invoice #	
1/5/2010	302-73	

Vance and Vance, Inc. Joe Vance 23354 Kennedy Blvd Tampa, FL 33602

Completed Work

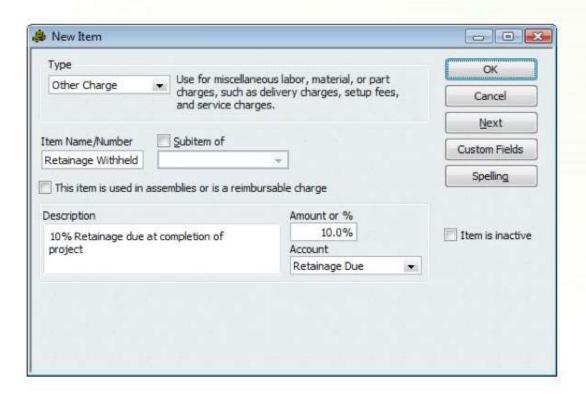
Description	Scheduled	Previous Ap	Prior %	Curr %	This Applic	Total %
01 - General Conditions	53,353.00	1,048.60	1.97%	10.00%	5,335.30	11.97%
30 - Site Work	62,500.00	5,000.00	8.00%	16.00%	10,000.00	24.00%

Total \$15,335.30

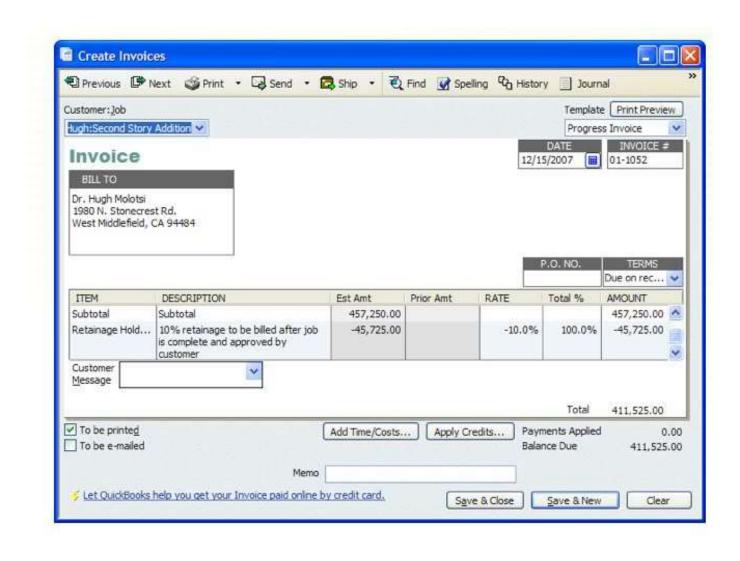
Retainage

Handling Retainage

Add an item to holdback Retainage on invoice.

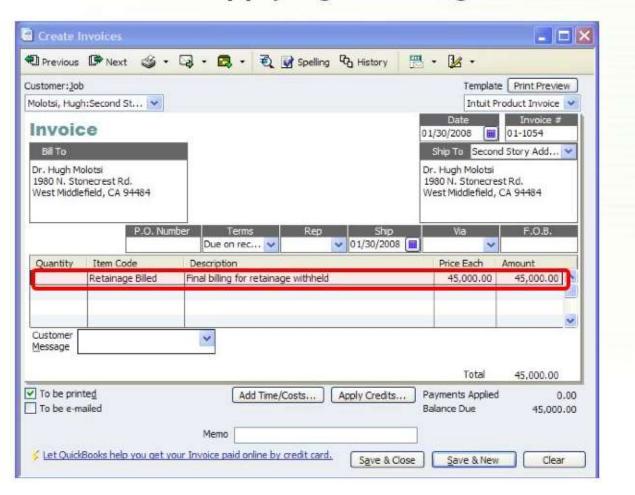


Invoice with Retainage Held

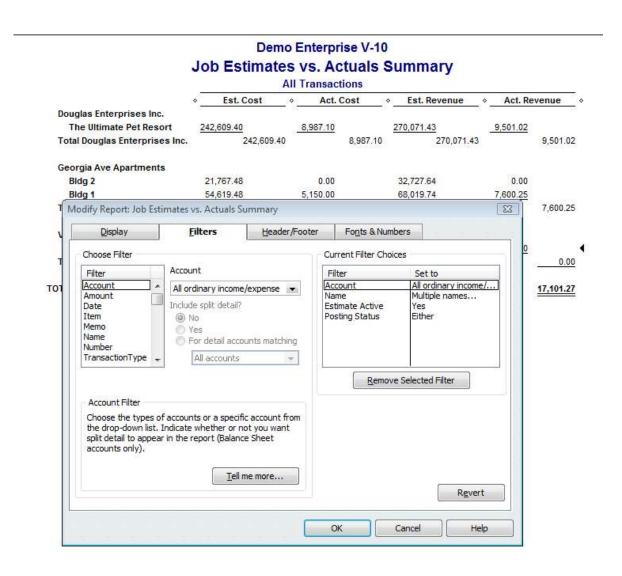


Final Invoice for Retainage

Final Invoice Applying Retainage



Modify Report for Retainage



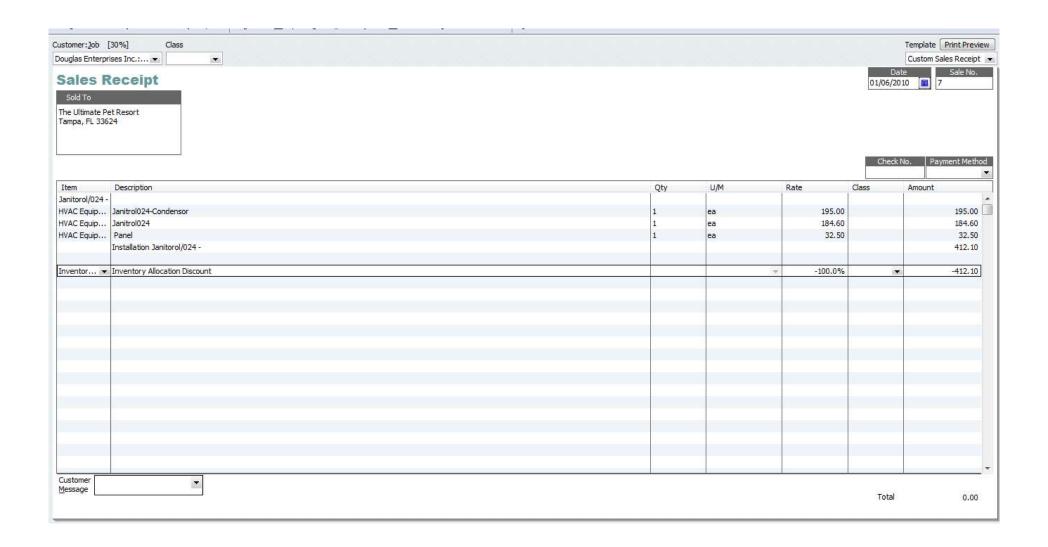
Inventory to Job

- Use Sales Receipts to Transfer Inventory Costs to Jobs
- ➤ Create the Sales Receipt with the Inventory items used on the job.
- Create a Discount item that is mapped to the same revenue account that is used for the inventory items.

If you have multiple revenue accounts you will need multiple discounts items.

Or create your Sales Receipt at Zero Price.

Sales Receipt



Income Statement

Also known as a Profit and Loss Statement

- **≻** Class
- Customer Type
- ➢ Job Type
- Custom Fields

Income Statement

- ➤ Income \$XXX
- Cost of Goods Sold (Job Cost) \$XXX
- ➤ Gross Profit \$XXX
- Expenses (Overhead) Non Job \$XXX
- ➤ Net Income \$XXX
 - Differentiate between
 - Job Cost (COGS) and Overhead

Estimate for Profit

- Understand your overhead
- Learn to measure and calculate RISK
- Distinguish between the Budget and the Bid
- Measure productivity
- Use Completed Jobs as a tool for better Estimating in the future

If the Estimator made a mistake we want to know as soon as possible. If we have the lowest bid, we don't want to be the contractor who made the biggest mistake.

Analyze Field Employees performance

Shingles - Two Shingle Crews.

Manage Job Production for Profit

- ➤ Change orders
- ➤ Schedules
 - **≻** Employees
 - > Subcontractors
- > Efficient material procurement
- ➤ Job Cost your labor
 - Internal Labor cost is the most uncertain. We can get a bid from our suppliers to supply the material and issue a Purchase Order, have our subcontractors sign a contract. As long as the material supplier and subcontractor performs, we are pretty save. We are an HVAC contractor with 50 employees, multiple crews, We want to know our best crew for the job.

Accounting for Profit

- Utilize the proper accounting software Look at QuickBooks Enterprise Solutions before you look at other mid level accounting software
- Understand and account for labor burden
- Require accurate JOB COSTING
- Have the right people perform the right functions for:
 - > a. job costing
 - b. bookkeeping
 - > c. controller
 - ➤ d. CPA/Tax Preparer
- Accounts receivable is just as important as accounts payable

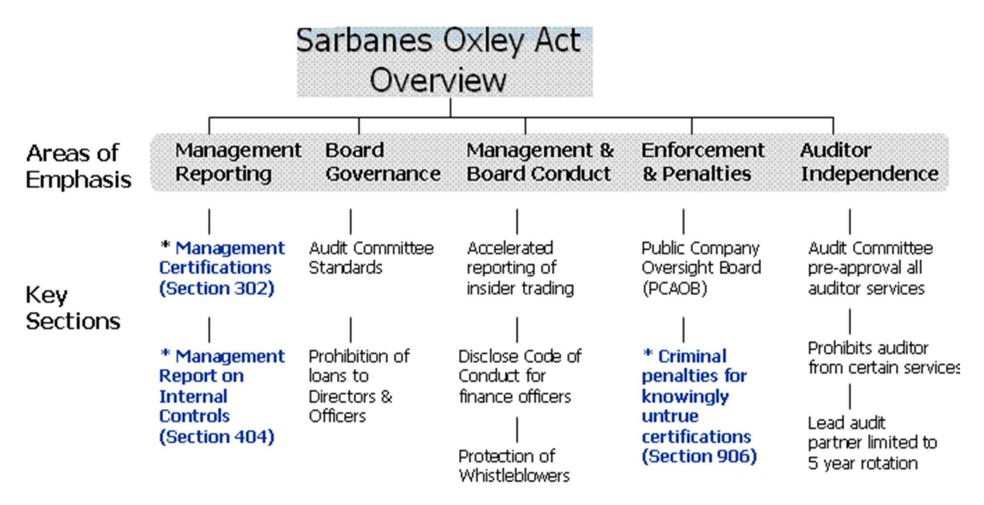
Accounting for Profit Implementation

- Requires a Commitment
- Team up with your Intuit Solution Provider or a ProAdvisor to create a plan, including timeline.
- Involve the whole company as a team
- Get input from your CPA and other business consultants.
- Learn QuickBooks Enterprise Solutions while you implement.
- ➤ Data conversions available Microsoft Dynamics GP, Sage MAS 90/200, Sage Timberline, Sage Master Builder, Sage Peachtree, Custom Applications
 - ➤ It doesn't matter if you are on QuickBooks Pro, Premier, Enterprise MAS 90, Microsoft Dynamics, or Timberline. If your accounting software is not set up correctly, you will not get the information you need to Run Your Business.

Can Your Accounting Software Teach You Accounting

- ➤ Understand what the software is supposed to do for you.
- ➤ Provide the information to the software program that is required for your books to be complete and accurate when finished
- The ultimate success rests with the skill level of the people who will be using the software. If they are not qualified bookkeepers training is a must.

Take a lesson from SOX Internal Controls



^{*} Sections 302 & 404 address improving Corporate Governance through effective internal controls. Section 906 addresses criminal penalties.

Examples of Internal Control Issues

- Inadequate design of internal control over the preparations of the F/Ss being audited
- Inadequate documentations of internal control components
- Insufficient control consciousness within the organization
- Absent or inadequate controls over the safeguarding of assets
- Employees/Management lack qualifications and training to fulfill assigned functions (ex Corporate Controller unable to apply GAAP in recording transactions or preparing (F/Ss)
- Failure to perform reconciliations of significant accounts on a timely or accurate manner

Who needs Internal Control?

- > You the small business owner.
 - ➤ You are probably the biggest Stake Holder in your company
 - ➤ SOX is not looking out for you
 - ➤ You may not need audited financials but
 - You need to protect your shareholders.

<u> YOU</u>

Intuit QuickBooks Enterprise



Will Help You Better Manage Your Business



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Please Remember:

If you have questions, please contact us. www.solutionresourcesinc.com 800-269-0153

